

## Supply Chain Water Risk Assessment Management Statement

### 供应链水资源风险评估管理说明

The Group's supplier management system has been comprehensively disclosed on Pages 134 to 139 of the ESG Report. To address the water-related risks of upstream partners, especially cotton planting and dyeing & finishing suppliers with high water consumption, the Group has established a standardized and systematic water risk evaluation and collaborative governance framework based on internationally recognized assessment tools.

集团 ESG 报告第 134 至 139 页已详尽披露全流程供应商管理体系。为应对上游合作方水资源相关风险，针对棉花种植、染整等高耗水核心供应商，集团依托国际公认评估工具搭建标准化、体系化的水资源风险评估与协同治理机制。

In daily supply chain risk management, the Group primarily adopts the WWF Water Risk Filter to evaluate basin-wide water stress, water scarcity, water quality constraints, regulatory and reputational risks of supplier locations. Meanwhile, Higg FEM water resource assessment reports are collected from all key suppliers to obtain on-site operational data including water intake volume, wastewater recycling efficiency and water-saving renovation progress, so as to classify suppliers into high and low water-risk tiers for differentiated supervision.

日常供应链风险管控工作中，集团主要采用 WWF 水风险评估工具，对供应商所在流域开展全域水压力、缺水程度、水质约束、合规及声誉风险研判；同时收集全部核心供应商的 Higg FEM 水资源评估报告，获取现场取水量、中水回用效率、节水改造进度等实操数据，以此划分供应商高低水风险等级，实施差异化管控。

The WRI Aqueduct Water Risk Atlas is applied as an auxiliary cross-verification benchmark. The Group compares macro hydrological data of river basins from this widely recognized public platform to supplement risk identification dimensions and strengthen the comprehensiveness of water hazard screening across the supply chain.

集团将 WRI 水风险地图作为辅助交叉校验参考工具，依托该行业通用公开平台的流域宏观水文数据进行对比，补充风险识别维度，提升全供应链水资源隐患排查的完整性。

For suppliers operating in high water-stress areas, the Group implements multi-dimensional collaborative management measures:

1. Collect and update Higg FEM water assessment data annually to dynamically monitor unit product water consumption and wastewater reuse performance;

针对高水压力区域合作供应商，集团落地多维度协同管理举措：

1. 每年收集更新 Higg FEM 水资源评估数据，动态追踪单位产品水耗与中水回用表现；

All relevant water risk assessment procedures, supervision standards and governance results will be updated year by year in the supply chain environmental management chapter of the Group's annual ESG Report, with the link to this official website statement attached for external stakeholders' inquiry. 全部水资源风险评估流程、管控标准及治理成效将逐年更新于集团年度 ESG 报告供应链环境管理章节，并附本官网公示页面链接，供外部相关方查阅。

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